March 28, 2019

The Honorable Governor Jay Inslee
Olympia, WA 98504
Transmitted via email

Dear Governor Inslee:

As you requested (and as provided by RCW 80.50.320), I have completed a strategic and policy review of the Energy Facility Site Evaluation Council (EFSEC). My report is attached.

When you appointed me as EFSEC Chair in January, 2018, you called on me to:
- Reassess the scope and role of the Council, and recommend changes to reflect the ongoing changes to the industry and the state’s needs for reliable, affordable and clean energy to serve current and future generations;
- Evaluate the process and procedures of the Council, to consolidate and streamline their work in ways that increase consistency, reduce decision times, and improve the transparency and access to the process; and,
- Review the current membership of the council and recommend changes that would broaden representation from local and tribal governments, industry experts, and the general public.

Throughout 2018, I met with a wide range of stakeholders to gather in-depth input on all aspects of EFSEC’s operations. Working together with the EFSEC staff, we conducted process-mapping of EFSEC’s core work processes, including both analyzing current operations and developing options for future improvements.

Building on this work, and with input and support from a broad group of stakeholders, I drafted legislation which was introduced earlier this year. In addition to adding standing membership on the EFSEC Council for counties and tribes, the bill contains important provisions to streamline our project application and review process. This legislation, House Bill 1332, is still moving through the 2019 legislative process.

The attached report details what we have learned from our outreach and process improvement activities, what we believe lies ahead as Washington transitions to 100% clean electricity, and
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what we propose to do to support that vital transition. We have already begun implementation, and, with your continued support, we intend to use this strategic and policy review as a roadmap for continuous improvement to be carried out over the coming years.

Sincerely,

[Signature]

Kathleen Drew  
Chair  
Energy Facility Site Evaluation Council  
1300 South Evergreen Park Dr. SW  
PO Box 43172  
Olympia, WA 98504-3172

Enclosure

cc: Kelly Wicker, Deputy Chief of Staff  
    Keith Phillips, Policy Director  
    Lauren McCloy, Senior Policy Advisor  
    Stewart Henderson, EFSEC  
    EFSEC Council